# **Public Document Pack**



Dr Gwynne Jones.
Prif Weithredwr – Chief Executive
CYNGOR SIR YNYS MÔN
ISLE OF ANGLESEY COUNTY COUNCIL
Swyddfeydd y Cyngor - Council Offices
LLANGEFNI
Ynys Môn - Anglesey
LL77 7TW

Ffôn / tel (01248) 752500 Ffacs / fax (01248) 750839

RHYBUDD O GYFARFOD	NOTICE OF MEETING	
PWYLLGOR SGRIWTINI PARTNERIAETH AC ADFYWIO	PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE	
DYDD IAU, 20 EBRILL, 2017 am 2.00 o'r gloch y.p.	THURSDAY, 20 APRIL 2017 at 2.00 pm	
SIAMBR Y CYNGOR, SWYDDFEYDD Y CYNGOR, LLANGEFNI	COUNCIL CHAMBER, COUNCIL OFFICES, LLANGEFNI	
SWYDDDD PWYIIDDF	ren Hughes Committee Officer	

# **AELODAU / MEMBERS**

Cynghorwyr / Councillors:-

# **Annibynnol / Independent**

Jim Evans (Cadeirydd/Chair), Richard Owain Jones and Dafydd Rhys Thomas

# Plaid Cymru / The Party of Wales

T LI Hughes MBE, Carwyn Jones, Alun W Mummery (Is-Gadeirydd/Vice-Chair) and Dylan Rees

# **Heb Ymuno / Unaffiliated**

R.LI.Jones

# Plaid Lafur Cymru/Wales Labour Party

Sedd Wag/Vacant Seat

Aelodau Ychwanegol/Additional Members (gyda hawl pleidleisio ar faterion addysg/with voting rights in respect of educational matters)

Ms. Anest Gray Frazer (Yr Eglwys yng Nghymru/The Church in Wales) and Mr. Keith Roberts (Yr Eglwys Babyddol Rufeinig/The Roman Catholic Church)

Aelod Cyfetholedig/Co-opted Member (Dim Hawl Pleidleisio/No Voting Rights)
Mr Dafydd Gruffydd( Rheolwr Gyfarwyddwr/Managing Director - Menter Môn)

#### AGENDA

# 1 APOLOGIES

# 2 DECLARATION OF INTEREST

To receive any declaration of interest by any Member or Officer in respect of any item of business.

# **3 MINUTES** (Pages 1 - 8)

To submit, for confirmation, the minutes of the meeting held on 16 February, 2017.

# 4 FINANCE SCRUTINY PANEL (Pages 9 - 14)

To submit a report by the Interim Scrutiny Manager in respect of the above.

# 5 <u>CHILDREN'S SCRUTINY PANEL</u> (Pages 15 - 20)

To submit a report by the Interim Scrutiny Manager in respect of the above.

# 6 SCHOOL PROGRESS REVIEW PANEL (Pages 21 - 24)

To submit a report by the Scrutiny Officer in respect of the above.

# **SCRUTINY OF PARTNERSHIPS** (Pages 25 - 32)

To submit a report by the Scrutiny Officer in respect of the above.

# **8 WORK PROGRAMME 2017/18** (Pages 33 - 36)

To submit a draft Work Programme for 2017/18 by the Scrutiny Officer.

# PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE

# Minutes of the special meeting held on 16 February 2017

**PRESENT:** Councillor Alun Wyn Mummery (Vice-Chair in the Chair)

Councillors T LI Hughes MBE, Carwyn Jones, R LI Jones,

G O Jones, Dylan Rees and Dafydd Rhys Thomas.

Mr. Keith Roberts – The Roman Catholic Church representative.

Other Members of the County Council invited to the meeting

Councillors Lewis Davies, R.A. Dew, John Griffith, T. Victor Hughes, K.P. Hughes, Llinos M. Huws, R. Meirion Jones.

**IN ATTENDANCE:** Chief Executive,

Assistant Chief Executive (Partnerships, Community and Service

Improvements), Head of Learning,

Economic Development Manager (APD),

Scrutiny Officer (GR), Committee Officer (MEH).

**APOLOGIES:** Councillors Jim Evans, Richard O. Jones (Members of the

Committee)

Ms. Anest Gray Frazer – Church in Wales representative.

Councillors Aled M. Jones, H. Eifion Jones, Ieuan Williams.

**ALSO PRESENT:** Mr. Elfyn V. Jones, GwE - Senior Challenge and Support Adviser

(in respect of item 4),

Mr. Vaughan Williams - Estyn (Observer) (in respect of items 4

and 5),

Mr. Iwan Thomas – Regional Programme Manager – Skills & Employment (North Wales Economic Ambition Board) (in respect

of item 6).

The Vice-Chair in the Chair said that the Chair, Councillor Jim Evans was absent from the meeting due to personal reasons.

Councillor G.O. Jones was appointed Vice-Chair for this meeting only.

# 1 APOLOGIES

As noted above.

# 2 DECLARATION OF INTEREST

None received.

#### 3 MINUTES

The minutes of the meeting held on 24 January, 2017 were confirmed.

# 4 SCHOOLS STANDARDS PROGRESS REPORT

Submitted – a report by the Head of Learning in relation to the above.

The Head of Learning reported that the main purpose of the report is to discuss the schools standards progress 2015/16 academic year. It is expected that Anglesey should rank 10<sup>th</sup> out of the 22 local authorities in Wales with regard to performance indicators set out be Estyn.

Mr. Elfyn V. Jones, GwE - Senior Challenge and Support Adviser gave an overview of the performance with regard to the whole of the National Curriculum for Wales key stages of the local authority.

# **Foundation Stage Assessment**

The main indicator for the Foundation key stage is disappointing as Anglesey has fallen below the target in each category in comparison to National performance levels; this places the local authority significantly lower than expected for the 2015/16 academic year. However, he noted that during the Estyn Inspections to various schools these target levels were not highlighted as concerns.

The Chief Executive referred to the data presented to the Committee which stated that Anglesey Schools, in the foundation stage was 21<sup>st</sup> out of 22 local authorities with regard to the Welsh language. He expressed regarding the validity of the assessment. He said that every effort should be made to ensure that end of foundation phase assessments were valid and reliable.

# **Key Stage 2 Assessment**

The key stage 2 performances is lower than in 2015 but is still 2.7% above the targets set with Anglesey 9<sup>th</sup> of all the authorities in Wales.

# **Key Stages 3 and 4 Assessment**

The key stage 3 performance is higher in Anglesey than the Wales benchmark set by Welsh Government.

There are positive aspect with regard to the performance of key stage 4 performance on Anglesey but the Senior Challenge and Support Adviser expressed disappointment overall as the secondary schools are in a slightly in a lower position in most of the key indicators as the national increase has been higher. None of the 5 secondary schools on Anglesey have achieved the 70% threshold above the main indicators set by Welsh Government however 3 secondary schools achieved this in Welsh, English and Mathematics.

# Members raised the following matters:-

- Questions referred to the fact that the Corporate Scrutiny Committee at its meeting held in February, 2016 were assured that processes for the assessment of children in schools and standardising data would be put in place together with training being afforded for teachers to raise standards in the Island schools. The Senior Challenge and Support Adviser responded that Challenge Advisors are now working differently in schools to improve standards within the various key stages. These individuals are currently training teachers and have been empowered to visit schools more frequently to tackle problems that have been identified. Discussions have been undertaken with Headteachers with regard to the expected targets that have been set out this year and a more robust challenging programme has been set up to improve the performance in the key stage levels. The Head of Learning also pointed out that improvement is incremental and that schools and Headteachers, and elected members in their role as governors are also responsible for ensuring that standards improve in schools.
- Questions were raised as to the size of classes and whether teachers are afforded adequate time to plan/prepare for lessons and whether there is a lack of capacity within the management team within the Island schools to allow for forward planning. The Head of Learning responded that workload can be more challenging to manage for Headteachers that have little non-contract time in smaller schools, and where they also teach two or three year groups taught within a classroom. The Head of Learning further said that there is an expectation within teachers' working terms and conditions that every teacher received 10% PPA 'non-contact hours' for Planning, Preparation and Assessment and that they should be afforded this facility every week; she was not aware that this was not afforded at any school on the Island;
- Questions were raised whether best practice is shared between better performing schools and other schools who are not necessary achieving the performances expected. The Head of Learning said that there is a mechanism in place for staff of underperforming schools to share the best practise of better performing schools within a training and coaching programme; brokered through GwE;
- Questions were raised as to the difficulties experienced by most local authorities
  to appoint leadership/Headteachers in schools and how this authority is
  addressing this issue. The Head of Learning said that discussions have taken
  place with GwE representatives to recognise individuals who have shown
  potential and talent to become leaders of schools when the situation arises.
  Individuals within schools have already been identified as having potential and
  the local authority is at present drawing up a programme in order to mentor these

- individuals on the required management and leadership skills in collaboration with GwE:
- The Portfolio Holder for Education said that as Governors of schools there is a responsibility to make sure that the best education is afforded to pupils and governors must also be willing to challenge performance of schools. He questioned how GwE is addressing the issues to make the schools more proactive in tackling underperformance. The Head of Learning stated that 3 schools who were underperforming had utilised 40% of the GwE school improvement resources in the last academic year, and the Senior Challenge and Support Adviser gave an example of the working programme put in place by GwE for 3 schools that were identified within the red/amber of the new Welsh Government categorisation system, which the scrutiny committee had examined in October 2016. GwE afford training programmes, presentations to Headteachers, scrutinise the work of the schools and invite schools who perform well to share good practice across the Anglesey and Gwynedd GwE hub. He extended a welcome to any elected member to accompany a Challenge Advisor to attend schools that needed support.

It was RESOLVED to note the report.

**ACTION:** As noted above.

# 5 ANNUAL REPORT OF THE SCHOOL PROGRESS REVIEW GROUP

Submitted – a report by the Head of Learning in relation to the above.

The Head of Learning reported that a School Progress Report Group was established in November 2012 which arose from recommendations made by Estyn on the quality of Education services for children and young people on Anglesey. The aim of the Group is to assist the Education Service in improving the performance of schools on the island by increasing and developing local accountability for school performance and furnishing local members with the knowledge about key performance drivers and challenges that face schools on Anglesey. The Review Group identified schools which they would like to review and the Head Teachers, Chairperson of the Governors and the relevant GwE (Regional School Improvement Service) Challenge Adviser were invited to attend to discuss attainment standards, inclusion issues, attendance and the management of resources which includes financial and management aspects.

The main messages from the School Progress Review Group for 2016 were as follows:-

- Schools worked well with GwE and were complimentary about the quality of support provided. All schools had evidence of using development/improvement plans to address areas of weak performance and prioritise actions to improve performance;
- Schools worked well with other schools on the island in order to share good practice, but one school expressed disappointment at the effectiveness of the local scheme;

- Under the Welsh Government's colour-coded school ratings ranking system, some schools were categorised better than others, but all are committed to improve educational standards for all learners;
- School representatives that attended the Review Group were open in identifying
  weakness in school performance and were able to provide a cogent explanation
  of why this was the case e.g., increase in the cohort numbers who have
  identified special needs, pupils with less developed Welsh language skills or
  vacant posts that needed to be filled;
- Schools referred to recruitment difficulties in finding experienced teachers and head teachers to fill vacant posts. Some schools had reservations concerning the possible introduction of a national recruitment agency to fill temporary posts, but others considered that the recruitment process was not at fault but was more of a reflection of a national problem concerning the limited pool of experienced teachers willing to fill vacant temporary posts and head teacher posts, particularly through the medium of Welsh;
- Schools are well regarded in their community;
- There remains support of religious education and its importance in developing positive social and behavioural values.

It was RESOLVED to accept the report and to continue with the work of the Schools Progress Review Group.

**ACTION**: As above.

# 6 REGIONAL SKILLS PLAN - NORTH WALES ECONOMIC AMBITIONS BOARD

Submitted – a report by the Head of Regulatory and Economic Development in relation to the above.

The Economic Development Manager reported that the North Wales Economic Ambitions Board (NWEAB) was established to better co-ordinate strategic economic development activity on a regional basis in response to the pressures on public finances. The regional co-ordination and delivery of employment and skills programmes is one of the key priority areas for the NWEAB. The Skills and Employment Workstream of the NWEAB has been adopted and recognised by the Welsh Government as one of its three Regional Skills Partnerships across Wales.

The Chair welcomed Mr. Iwan Thomas, Regional Programme Manager – Skills and Employment from the North Wales Economic Ambition Board (NWEAB) to the meeting. Mr. Iwan Thomas gave a presentation to the meeting on the North Wales Regional Skills and Employment Plan. He highlighted that the aim of the NWEAB is to improve and upgrade the region's skills base and provide employment growth in North Wales. With the employment opportunities available on the island over the next ten years, employers will need to be further supported to drive a skills provision that respond to their needs. Those seeking work need the skills to access sustainable employment, whilst those already in work need to be further supported to develop their potential to be able to compete for employment opportunities in different large projects being established on the island i.e. energy & environment sector, advanced manufacturing and materials, construction, creative and digital

sectors, health and social care, tourism and hospitality and food & drink manufacturing.

Mr. Thomas highlighted the regional challenges for skills and employment as :-

- Addressing lack of succession planning by employers combined with ageing workforce in key sectors;
- Retaining young people into sustainable employment within the region on completion of their studies;
- Developing an adaptable regional skills brokerage model based on existing success delivered at North Wales Prison;
- Increasing the uptake and promotion of STEM related subjects and skills aligned to employer demands;
- Delivering regional skills solutions for transformative projects alongside promotion of local proximity;
- Supporting sustainable development and innovation in our growth sectors to provide attractive career pathways.

# Members raised the following matters:-

- There is a need to encourage young people who have left the Anglesey to attend Universities and Colleges to return to potential employment opportunities afforded in North Wales and the Isle of Anglesey;
- Môn Communities First needs to be included in the list of key partners of the North Wales Economic Ambition Board;
- Job Fairs at secondary schools needs to be able to give advice to pupils as to the subjects they need to study to be able to compete for employment opportunities afforded in North Wales;
- Whilst young people need to be aware that STEM subject are important for large developers in North Wales, business subjects need to be highlighted aswell i.e., Human Resources, Administration, Legal, Health & Social Care Sector, Tourism and Hospitality;
- Local firms need to be protected when potential large projects will materialise in North Wales. It is inevitable that firms will lose skilled personnel to large employers.

#### It was RESOLVED :-

- To support the recommendations contained within the Regional Skills & Employment Plan and to support the supply of skills needed for future economic growth on Anglesey and North Wales;
- That an update report be afforded to the Scrutiny Committee in twelve months on the performance of the Regional Skills Plan with regard to the benefits and impact on the residents of Anglesey;
- That young people need to be aware of business subjects in comparison to STEM subjects with regard to avenue employment opportunities that are available.

#### ACTION: As noted above.

# 7 NEXT MEETING

To note that a special meeting of this Committee is to be held on 15 March, 2017 at  $2.00\ p.m.$ 

The meeting concluded at 4.05 pm

COUNCILLOR ALUN MUMMERY VICE-CHAIR IN THE CHAIR



ISLE OF ANGLESEY COUNTY COUNCIL		
COMMITTEE:	Partnership and Regeneration Scrutiny Committee	
DATE:	20 <sup>th</sup> April, 2017	
SUBJECT:	Finance Scrutiny Panel	
PORTFOLIO HOLDER(S):	Cllr Hywel Eifion Jones	
HEAD OF SERVICE:	Marc Jones, Head of Finance/S151 Officer	
REPORT AUTHOR Tel: E-mail:	Anwen Davies, Interim Scrutiny Manager 01248 752578 AnwenDavies@ynysmon.gov.uk	

#### 1. RECOMMENDATIONS

The Scrutiny Committee is asked to:

- A1 Note progress made thus far in establishing robust scrutiny arrangements for financial matters
- A2 Form a view on the proposed scope and remit of the new finance panel
- A3 Note that the next step will be to complete the practical arrangements in order to establish the finance panel after the Election, by the Scrutiny Manager in consultation with the Head of Resources / S151 Officer.

#### 2. BACKGROUND AND LOCAL CONTEXT

2.1 Funding is crucial to the services provided by the Council and the financial issues facing us as a local authority have far-reaching implications - in terms of the services received by the public and Council Tax or the fees and charges they pay<sup>1</sup>. As it becomes harder to achieve the required savings through efficiency savings, the Council must give careful consideration to the options we have. This will also mean continuing to ask challenging questions about which services to offer in the future and the extent to which existing methods of service delivery will continue to be

<sup>&</sup>lt;sup>1</sup>Raising the stakes - financial scrutiny in challenging times. A guide for Welsh local authorities (Centre for Public Scrutiny, June, 2014)

appropriate. Another consideration is how best to manage expectations (internally and externally) in making the required changes.

#### 3. FINANCIAL SCRUTINY

In the current economic climate, Members need assurance that the Council will make the best use of diminishing resources, particularly financial resources:

"How can we add value?" is the key question to be asked in terms of financial scrutiny and "how can we demonstrate that value is added at each stage of the financial process?" In this context, consideration should be given to the following issues:

- The process of setting the budget itself
- Determining priorities among competing demands
- Effective use of funds
- How financial monitoring and management takes place.
- 3.2 Financial scrutiny is much more than adding value to the decisions of the Executive alone. It is about ensuring that a proper scrutiny process forms part of the planning, implementation and follow up on key decisions that have an impact on taxpayers and local communities.

#### 4. OUR LOCAL ARRANGEMENTS

- 4.1 Scrutiny of the process of establishing the Council's annual budget has developed and matured over the past 2 years laying the foundations for a better, more strategic process based on outcomes and good practice.
- 4.2 It is therefore a natural next step to establish a finance sub-group as a sub-panel of the Corporate Scrutiny Committee. Doing this will ensure the following benefits:
  - Developing a model of working on finance matters focusing on a smaller group to enable Members to become more involved, develop a level of subject expertise, encourage good attendance and teamwork

<sup>&</sup>quot;... Effective scrutiny is even more important as public services respond to the challenges of the global financial situation while continuing to try to improve services. Effective scrutiny can improve the evidence base for decisions on the allocation of resources as well as ensuring that decisions are transparent and are made in accordance with the needs of the local community..."

<sup>&</sup>lt;sup>2</sup> Good scrutiny? Good question! Improvement study Auditor General Wales: Scrutiny in Local Government, May 2014

- Forum to discuss information regarding the Council's financial risks, as a basis to inform the forward work programme of the Corporate Scrutiny Committee
- To free up space on the agendas of the Corporate Scrutiny Committee meetings in order to ensure scrutiny of transformational and strategic matters
- Forum to develop a group of members with the expertise and ownership to lead financial discussions in the Corporate Scrutiny Committee.
- 4.3 The attached scoping paper (**APPENDIX A**) details the scope and remit of the proposed Panel.

#### 5. WAY FORWARD

The next step will be to complete the practical arrangements in order to establish the finance panel after the Election, by the Scrutiny Manager in consultation with the Head of Resources/S151 Officer.

#### **APPENDIX**

APPENDIX A: Finance Scrutiny Panel Scoping Paper

Author: Anwen Davies

Job Title: Interim Scrutiny Manager

Date: 30/03/17

#### **SCRUTINY PANEL - FINANCE**

#### **Financial Scrutiny**

In the current economic climate, Members need assurance that the Council will make the best use of diminishing resources, particularly financial resources:

"... Effective scrutiny is even more important as public services respond to the challenges of the global financial situation while continuing to try to improve services. Effective scrutiny can improve the evidence base for decisions on the allocation of resources as well as ensuring that decisions are transparent and are made in accordance with the needs of the local community..." 1

"How can we add value?" is the key question to be asked in terms of financial scrutiny and "how can we demonstrate that value is added at each stage of the financial process?" In this context, consideration should be given to the following issues:

- The process of setting the budget itself
- Determining priorities among competing demands
- Effective use of funds
- How financial monitoring and management takes place.

Financial scrutiny is much more than adding value to the decisions of the Executive alone. It is about ensuring that a proper scrutiny process forms part of the planning, implementation and follow up on key decisions that have an impact on taxpayers and local communities. As such, effective Scrutiny can:

- Challenge effectively
- Hold decision makers to account; and
- Assist the Executive to develop a robust budget for the forthcoming year.

#### **Our Local Arrangements**

The scrutiny of the process of establishing the Council's annual budget has developed and matured over the past 2 years laying the foundations for a better, more strategic process based on outcomes and good practice. In fact, the process allowed for a more systematic path with regard to financial scrutiny, which is an essential component of sound financial management and governance.

The scrutiny work carried out by the scrutiny panel on realizing efficiencies for 2014/15 and 2015/16 was also a positive development in our financial scrutiny arrangements, through:

- Development of a model focusing on a smaller group
- Members developing a level of expertise
- Encouraging good attendance and teamwork

Our financial scrutiny is now emerging as a potential model of good practice.

Good scrutiny? Good question! Improvement study Auditor General Wales: Scrutiny in Local Government, May 2014. Also, Raising the stakes – financial scrutiny in challenging times. A guide for Welsh local authorities (Centre for Public Scrutiny, June, 2014)

It is therefore a **natural next step** to establish a children's sub-group as a sub-panel of the Corporate Scrutiny Committee. Doing this will ensure the following benefits:

- i.Developing a model of working on finance matters focusing on a smaller group to enable Members to become more involved, develop a level of subject expertise, encourage good attendance and teamwork
- ii. Forum to discuss information regarding the Council's financial risks, as a basis to inform the forward work programme of the Corporate Scrutiny Committee
- iii. To free up space on the agendas of the Corporate Scrutiny Committee meetings in order to ensure scrutiny of transformational and strategic matters
- iv. Forum to develop a group of members with the expertise and the ownership to lead financial discussions in the Corporate Scrutiny Committee.

# Proposed scope and remit of the Panel

Topic	Work programme	Timeline	
Induction	Induction of Panel members	June	
Quarterly monitoring of the Revenue and Capital Expenditure	Scrutiny of expenditure against budget profile	Quarterly	
	Sharing information on financial risks to the Council in order to inform the forward work programme of the Corporate Scrutiny Committee	June	
The forthcoming year's budget	Draft budget - the mechanics and process of the financial settlement	Summer	
	Overview of the position regarding efficiencies Scrutinize the risks of proposed efficiency savings		
	Scrutinize how achievable the proposals are	Autumn	
	Scrutinize the Council Tax level for the following year		
Medium Term Financial Plan	Scrutinize the principles and assumptions	Summer	
Debt Management	Scrutiny of debt management performance (to include collection rates)	To be confirmed (dependent on availability of information produced regionally)	
<b>Business Tax Relief Policy</b>	Scrutinize the principles and	To be confirmed (on off piece of	

Topic	Work programme	Timeline
	assumptions	work)
HRA Business Plan	Scrutinize the principles and assumptions	January
Council balances and reserves	Questioning and scrutiny	Timeline to be agreed by the Panel

#### **Panel Membership**

The core membership of the Panel will include:

- Elected members 2 members from both committees
- Officerss Head of Resources and S151 Officer, Accountancy Services Manager, Revenues and Benefits Service Manager, Scrutiny Manager

The Panel's work will possibly require the attendance of other Elected Members (e.g. members of the Executive Committee) and / or officers from other service areas.

#### Chairing

At its first meeting, the Panel will elect a Member to chair.

#### **Frequency of Meetings and Quorum**

- 1. **Frequency of meetings** the panel has been established as a standing panel to consider the breadth of financial issues which are summarized in the table above. The panel will therefore meet regularly, in accordance with the schedules of the Council's budgetary processes
- 2. **Quorum** this will not apply to the panel.

#### **Recording meetings and Reporting Arrangements**

- 1. It is intended for the panel to run in the format of a business meeting. The Scrutiny Unit will collate and distribute any papers in preparation for each meeting and provide a list of action points following each meeting
- 2. **Reporting arrangements** regular reporting by panel members to the Corporate Scrutiny Committee.

ISLE OF ANGLESEY COUNTY COUNCIL			
COMMITTEE:	Partnership and Regeneration Scrutiny Committee		
DATE:	20 <sup>th</sup> April, 2017		
SUBJECT:	Children's Scrutiny Panel		
PORTFOLIO HOLDER(S):	Clir Aled Morris Jones		
HEAD OF SERVICE:	Caroline Turner, Assistant Chief Executive (Governance and Business Process Transformation) Llŷr Bryn Roberts, Interim Head of Children's Services (Operations)		
REPORT AUTHOR Tel: E-mail:	Anwen Davies, Interim Scrutiny Manager 01248 752578  AnwenDavies@ynysmon.gov.uk		

# 1. RECOMMENDATIONS

The Scrutiny Committee is asked to:

- A1 Note progress made thus far in establishing robust scrutiny arrangements for children's services
- A2 Form a view on the proposed scope and remit of the new children's panel
- A3 Note that the next step will be to complete the practical arrangements in order to establish the children's panel after the Election, by the Scrutiny Manager in consultation with the Assistant Chief Executive (Governance & Business Process Transformation).

### 2. BACKGROUND AND LOCAL CONTEXT

2.1 Social Services established a cross-party panel of members<sup>1</sup> a year ago with the objective of sharing information about the requirements of the new Social Services and Wellbeing Act<sup>2</sup> and also to oversee the delivery

<sup>&</sup>lt;sup>1</sup> Council Leader and Leader of the Opposition, Portfolio Holder for Housing and Social Services, Shadow Portfolio Holder for Housing and Social Services, Portfolio Holder for Learning, Chair and Vice-Chair of the Corporate Scrutiny Committee

<sup>&</sup>lt;sup>2</sup> Social Services and Wellbeing Act (Wales) 2014

of the first children's services improvement plan. We now have a small team of Elected Members who are developing a level of expertise in the field and also ownership of the main issues and key development priorities.

2.2 The panel has recently focused its work on matters relating to children's services partly due to a thematic review of the Authority's children's services by the Care and Social Services Inspectorate Wales (CSSIW),<sup>3</sup> in November, 2016.

#### 3. SCRUTINY OF CHILDREN'S SERVICES

- 3.1 Keeping vulnerable children and young people safe is a critically important role and one that requires the Council and partners to work together effectively. There has been significant public attention in recent years due to high profile examples where the system has failed vulnerable individuals, with tragic consequences.
- 3.2 In reporting poor inspection outcomes, care inspectorates<sup>4</sup> often cite poor scrutiny practices amongst other system failings. Ensuring meaningful and robust scrutiny of policies and also support and / or services available to protect vulnerable children and young people is therefore a key element of the leadership role of Scrutiny members.

#### 4. THE CSSIW INSPECTION

- 4.1 14 recommendations were made by the Care Inspectorate following its recent inspection and one of those recommendations related specifically to political support for children's services, namely:
  - "...8. Strong political and corporate support for children's services must continue to ensure the service improvements needed are prioritized and the pace of improvement accelerated and sustained.."

#### 5. OUR LOCAL ARRANGEMENTS

5.1 The next step will be to further develop this work by establishing a standing children's scrutiny panel as a sub-panel of the Corporate Scrutiny Committee, with the following elements:

<sup>&</sup>lt;sup>3</sup> Report on the Inspection of Children's Services at Isle of Anglesey County Council, Care and Social Services Inspectorate (March, 2017)

<sup>&</sup>lt;sup>4</sup> Care and Social Services Inspectorate Wales; Care Quality Commission (England)

- Developing a model of working on children's services matters focusing on a smaller group to enable Members to become more involved, develop a level of subject expertise, encourage good attendance and teamwork
- Strengthen the capacity of Members to challenge performance by improving the quality of information regarding services and experiences of children and families who receive support and / or services
- Forum to discuss information regarding Service risks, as a basis to inform the forward work programme of the Corporate Scrutiny Committee
- Forum to develop a group of members with the expertise and ownership to lead discussions with regard to children and young people's issues in the Corporate Scrutiny Committee
- Offer support to the Young People's Champion.

# 5.2 **Expectations of the Care Inspectorate**

The report of the recent inspection by the Care Inspectorate clearly states an expectation as regards political leadership:

"That Elected Members have a comprehensive knowledge and understanding of practice and performance to enable them to discharge their responsibilities effectively."

5.3 The attached scoping paper (**APPENDIX A**) details the scope and remit of the proposed Panel.

#### 6. WAY FORWARD

The next step will be to complete the practical arrangements in order to establish the children's panel after the Election, by the Scrutiny Manager in consultation with the Assistant Chief Executive (Governance and Business Process Transformation).

# **APPENDIX**

APPENDIX A: Children's Scrutiny Panel Scoping Paper

Author: Anwen Davies

Job Title: Interim Scrutiny Manager

Date: 30/03/17

#### **APPENDIX A**

#### **SCRUTINY PANEL - CHILDREN**

#### **Scrutiny of Children's Services**

Keeping vulnerable children and young people safe is a critically important role and one that requires the Council and partners to work together effectively. There has been significant public attention in recent years due to high profile examples where the system has failed vulnerable individuals, with tragic consequences.

In reporting poor inspection outcomes, care inspectorates<sup>1</sup> often cite poor scrutiny practices amongst other system failings. Ensuring meaningful and robust scrutiny of policies and also support and / or services available to protect vulnerable children and young people is therefore a key element of the leadership role of Scrutiny members.

#### **Our Local Arrangements**

The arrangements thus far around the cross-party panel have enabled us to develop a number of important principles that will form a strong foundation going forward as we develop a model for the scrutiny of children's services:

- Development of a model focusing on a smaller group of members
- Members develop a better understanding of children's services
- Members develop a level of expertise
- Encourage good attendance and teamwork

14 recommendations were made by the Care Inspectorate following its recent inspection and one of those recommendations related specifically to political support for children's services, namely:

".... 8. Strong political and corporate support for children's services must continue to ensure the service improvements needed are prioritised and the pace of improvement accelerated and sustained.. "

It is therefore a **natural next step** to establish a children's sub-group as a sub-panel of the Corporate Scrutiny Committee. Doing this will ensure the following benefits:

- i.Develop a model of working in children's services which focuses on a smaller group to enable Members to be more involved, to develop a level of subject expertise and to encourage good attendance and teamwork
- ii. Strengthen the capacity of Members to challenge performance by improving the quality of information regarding services and experiences of children and families who receive support and / or services
- iii.Forum to discuss information regarding Service risks, as a basis to inform the forward work programme of the Corporate Scrutiny Committee

<sup>&</sup>lt;sup>1</sup> Care and Social Services Inspectorate Wales; Care Quality Commission (England)

iv.Forum to develop a group of members with the expertise and ownership to lead discussions with regard to children and young people matters in the Corporate Scrutiny Committee v.Offer support to the Young People's Champion

#### Proposed scope and remit of the Panel

# What the Care Inspectorate expects to see in terms of political leadership:

"That Elected Members have a comprehensive knowledge and understanding of practice and performance to enable them to discharge their responsibilities effectively."

The main role of the children's panel will be to:

- 1. Monitor and scrutinize in a meaningful and robust way:
  - progress and distance travelled against the service improvement plan published in response to the recent CSSIW inspection
  - quantitative and qualitative performance of the children's services. This to include developing a specific scorecard for children's services

Give specific consideration to monitoring the qualitative aspects of the service and experiences of individuals who receive support and services.

- 2. Ensure that the voices of children and young people are heard when considering the effectiveness and impact of services
- 3. Provide assurance to the Corporate Scrutiny Committee on the following elements:
  - adequate, timely progress in delivering the improvement plan
  - quantitative and qualitative performance of support and care services available for children and young people.

# **Panel Membership**

The core membership of the Panel will include:

Elected members – an element of continuity of membership is important. Initially, 2 members
of the two scrutiny committees are proposed and the Portfolio Holder for Housing and Social
Services and the Shadow Portfolio Holder along with the Council Leader and the Leader of
the Opposition

 Officers – Assistant Chief Executive (Governance and Transformation of Business Processes) and Statutory Director of Social Services, Head of Children's Services, Scrutiny Manager.

The Panel's work may require the attendance of other Elected Members (e.g. members of the Executive Committee) and / or officers from other service areas.

#### Chairing

At its first meeting, the Panel will elect a Member to chair.

# **Frequency of Meetings and Quorum**

- Frequency of meetings the panel to be established as a standing panel and therefore to meet regularly in accordance with the timeline for the submission of monitoring reports on Children's Services improvements to the Corporate Scrutiny Committee
- Quorum this will not apply to the panel.

#### **Recording meetings and Reporting Arrangements**

- It is intended that the Panel be run in the format of a business meeting. The Scrutiny
  Unit will collate and distribute any papers in preparation for each meeting and provide
  a list of action points following each meeting
- **Reporting arrangements** regular reporting by panel members to the Corporate Scrutiny Committee.

ISLE OF ANGLESEY COUNTY COUNCIL		
COMMITTEE:	Partnership and Regeneration Scrutiny Committee	
DATE:	20 April 2017	
SUBJECT:	School Progress Review Panel	
PORTFOLIO HOLDER(S):	Cllr Ken Hughes, Education Portfolio Holder	
HEAD OF SERVICE:	Delyth Molyneux, Head of Learning	
REPORT AUTHOR: Tel: E-mail:	Scrutiny Officer 01248752039 gwrce@anglesey.gov.uk	

#### 1.0 RECOMMENDATION

# The Scrutiny Committee is requested to:

1.1 Note and approve the Terms of Reference of the School Progress Review Panel

# 2.0 PURPOSE OF THE REPORT

- 2.1 Membership of the School Progress Review Panel (Panel), currently includes the following members :
  - Councillor Meirion Jones
  - Councillor Gwilym Jones
  - Councillor Alun Mummery
  - Councillor Lewis-Davies
  - Councillor Richard Owain Jones
  - Councillor Dylan Rees
  - Councillor Jim Evans
  - One vacant seat
- 2.2 Following Council election in May 2017, it is possible that arrangements will need to be made to reconstitute Panel membership. In order to reconstitute the Panel it is advisable to have an up to date Terms of Reference available as background information to any new member of the Panel. The proposed terms of reference is shown in the APPENDIX to this report.
- 2.3 The Panel is requested to approve the Terms of Reference.

#### **APPENDIX**

# TERMS OF REFERENCE OF THE SCHOOL PROGRESS REVIEW PANEL

The purpose of this document is to set the overall terms of reference of the School Progress Review Panel (Panel).

#### 1.0 BACKGROUND

- 1.1 The Panel was established on the 21 November 2012 by the Education and Leisure Scrutiny Committee. It arose from recommendations made by Estyn on the quality of education services for children and young people on Anglesey.
- 1.2 The Head of Learning and Senior School Standards and Inclusion Manager provides guidance to the Panel about schools that may be appropriate to invite to appear before it. The criterion used to select schools is based on the national school categorisation framework, school performance and Estyn reports and the aim is to have a good mix of small, medium, large and primary/secondary schools. It is emphasised that the decision as to which school is invited to appear before it lies solely with the Panel.
- 1.3 The Panel can invite schools to reappear before them if there are matters that need to be revisited at a later date.

#### 2.0 ROLE OF THE PANEL

- 2.1 To improve performance of all schools on Anglesey by providing robust challenge on individual school's performance.
- 2.2 To encourage the sharing of good practice between schools, taking on board lessons learnt and individual school's experience.
- 2.3 To enhance local members knowledge about key performance drivers and challenges that face schools on Anglesey.
- 2.4 To give confidence to the Senior Leadership Team, Scrutiny, Council Executive and regulators that school performance is being monitored by members.
- 2.5 To assist the learning Service with overall educational programmes and projects and increase knowledge of joint working arrangements between the Council and GwE (School Effectiveness and Improvement Service for North Wales) to raise standards.

#### 3.0 PROCESS AND REPORTING ARRANGEMENTS

- 3.1 To receive reports by the Head of Learning and Senior School Standards on individual school performance.
- 3.2 To receive reports by relevant school challenge and support advisor (GwE) on individual school performance.
- 3.3 To receive reports from head teachers on school performance together with procedures adopted that have led to improved performance.
- 3.4 To make recommendations or raise any issue of concern to the attention of the Head of Learning and relevant Portfolio Holder where necessary.
- 3.5 To escalate matters to scrutiny where necessary.
- 3.6 To submit progress reports to the Partnership and Regeneration Scrutiny Committee each calendar year.

#### 4.0 MEMBERSHIP

- 4.1 The Panel to consist of 8 members (the Partnership and Regeneration Scrutiny Committee to nominate 4 members and the Corporate Scrutiny Committee to nominate 4 members).
- 4.2 If any nominated member resigns from the Panel or is no longer able to stay as a member on the Panel (for whatever reason), the parent scrutiny committee will nominate another member as a replacement.

#### 5.0 FREQUENCY AND ADMINISTRATION

- 5.1 The Panel will aim to consider the performance of 10 schools in each calendar year.
- 5.2 All Panel meetings will have a written agenda with members having the opportunity to propose agenda items in advance of the meeting.
- 5.3 All Panel meetings will have minutes taken consisting of a summary record of key discussion points and any actions agreed.
- 5.4 The Panel does not require a minimum number of members in attendance to proceed, but serious consideration be given to adjourning the meeting if fewer than three members are in attendance.

#### **6.0 REVIEW OF TERMS OF REFERENCE**

6.1 The Terms of Reference will be reviewed annually by the Panel. Any proposed changes to be submitted to the Partnership and Regeneration Scrutiny Committee for formal approval.



ISLE OF ANGLESEY COUNTY COUNCIL			
COMMITTEE :	Partnership and Regeneration Scrutiny Committee		
DATE:	20 April 2017		
SUBJECT:	Review of Scrutiny of Partnerships		
PORTFOLIO HOLDER(S):	Cllr Alwyn Rowlands, Portfolio Holder (Transformation, Performance, Corporate Plan and Human Resources)		
HEAD OF SERVICE :	Annwen Morgan, Assistant Chief Executive		
REPORT AUTHOR: Tel: E-mail:	Geraint Wyn Roberts (Scrutiny Officer) 01248 752039 GeraintRoberts@ynysmon.gov.uk		

#### 1.0 RECOMMENDATION

# The Scrutiny Committee is requested to:

- 1.1 Consider its effectiveness in monitoring key strategic partnerships during 2016/2017.
- 1.2 Suggest ways of strengthening its arrangements for the monitoring key strategic partnerships during 2017/2018.

#### 2.0 PURPOSE OF REPORT

2.1 Members are aware that the Council works in partnership with a significant number of other organisations. This report reviews the effectiveness of the Committee's approach to scrutinising partnerships during 2016-2017 and seeks suggestions on strengthening the monitoring arrangements going forward to 2017/2018. It is an opportunity for reflection and self-evaluation, to build on current arrangements and develop a constructive approach in the new municipal year.

#### 3.0 BACKGROUND

3.1 Working in partnership has become an integral part of the authority's working practices. Whilst partnership working can bring significant benefits, can respond to

complex challenges and provide flexibility, innovation and additional resources to service delivery, it is however not easy and can carry significant risks (often associated with complexity and ambiguity) unless delivered effectively.

- 3.2 The 2014/15 Annual Governance Statement summarised our partnership governance arrangements as a significant governance issue:
  - ".... The Council does not have a formal Partnership Framework in place to provide assurance that all partnerships have adequate governance, management and performance arrangements in place to meet their stated objectives and that they provide value for money in relation to the Council's financial and other resources invested in them..."
- 3.3 The Wales Audit Office concluded in the Corporate Assessment Report in December, 2015 that the Council plays a prominent role in collaboration and contributes well to partnership working. Collaboration and partnership working at all levels is essential to enable the Council to achieve its ambitious work programme.
- 3.4 A report was completed by the Council's Internal Audit Unit on the governance arrangements of our partnership working in December, 2015 which provided a driver to progress some key development areas. It enabled the Council to further develop its corporate approach to partnerships (strategic and operational, internal and external). The audit report made a number of recommendations which can be summarised as:
  - Develop a partnerships policy document.
  - Develop a partnerships toolkit to provide guidelines for establishing and developing partnerships.
  - Compile a central, corporate register of partnerships.
  - Develop monitoring arrangements for partnerships in order to keep track of outcomes and financial matters.
  - Establishing the role of the Audit and Governance Committee in relation to reviewing partnership governance arrangements including the monitoring of risk registers.
  - Conduct an annual review of the key partnerships.
- 3.5 The Partnership and Regeneration Scrutiny Committee has an important role in ensuring that there is an appropriate level of engagement with other organisations forming any partnership. The committee is well placed to ensure that the work and performance of partnerships is responsive to and consistent with the Council's key priorities and the needs of local communities. In performing its role there are a number of possible areas it should consider, to include such matters as:

# **Scrutinising governance arrangements**

 Who is responsible for the management of funds allocated to the partnership and what is the process for committing expenditure?

- Does the partnership have a clearly defined vision, aims and objectives and were these developed in consultation with all relevant stakeholders?
- How does the partnership evaluate its activities and monitor its performance against its objectives?

# Scrutinising the council's contribution

- What is the council's role within the partnership?
- How do partners view the council's contribution to the partnership?
- Does the partnership assist the Council in delivering against its key priorities?

# **Evaluating the overall effectiveness of the partnership**

- Is the partnership achieving its objectives?
- Does the partnership complete key projects that it is responsible for on time and within budget?
- How do key stakeholders view the performance of the partnership?
- How does the work of the partnership contribute towards the Council's Corporate Plan?
- How is the partnership's performance measured?
- How do stakeholders view the performance / effectiveness of the partnership?

# Ensuring public engagement and citizen focussed partnerships and strategies

- How well has the partnership sought to engage and reflect communities' views?
- How has the partnership reported overall strategies, objectives, or performance to the public?
- Are there any areas where the committee or individual Members can support the partnership through the undertaking of consultation and/or research?

#### 4.0 FINDINGS

- 4.1 On 14 March 2016 the Executive approved a Corporate Partnerships Policy document as a foundation for partnership work and also as a framework to guide partnership monitoring arrangements.
- 4.2 In the policy a partnership is defined as:

"A joint working arrangement where the partners are otherwise independent bodies, agree to co-operate to achieve a common goal of community cohesion and to achieve it, create an organisational structure or process and agreed programme"

The Partnerships Policy and toolkit is now available on the Council's website at:

www.anglesey.gov.uk/community/partnerships/

- 4.3 Members will also be aware that the County Council has also created a Corporate Partnerships Register. It includes the partnerships that are considered key in helping us to deliver the Corporate Plan and Transformation Programme priorities or those we need to engage with to influence national or regional thinking on the way public services are delivered.
- 4.4 The Partnerships Register is maintained by the Scrutiny Officer and is reviewed twice a year. The register is divided into two parts to include "Operational Partnerships" (OP) and "Key Strategic Partnerships" (KSP). A KSP is one which is statutory or includes a significant financial contribution by the Council or could result in a significant financial / service risk to the Council.
- 4.5 Information is provided by Heads of Service in order to update the register to reflect any new partnerships as soon as they are agreed so that the Register is kept as current as possible. The Register includes resources at the disposal of the partnership as well as other important information.
- 4.6 Due to the number of partnerships, it has been necessary to prioritise the scrutiny activity by the Partnership and Regeneration Scrutiny Committee. During 2016/2017 the committee has therefore focused on key strategic partnerships. The Committee monitored key strategic partnerships and the findings are summarised in APPENDIX 1 to this report.

#### 5. CONCLUSIONS

- 5.1 It is appropriate that the Committee focuses on key strategic partnerships but also the monitoring of any key operational service partnerships, as proposed by either the Senior Leadership Team or Heads of Service.
- 5.2 As the work of the Committee in scrutinising partnerships matures, greater focus should be given by the committee to addressing the governance arrangements and effectiveness of key partnerships.
- 5.3 It should be borne in mind that the Corporate Scrutiny Committee also has an important role in monitoring partnerships. An example is that of their ongoing work in monitoring the Children's Services Improvement Plan. This work will involve monitoring steps to strengthen Anglesey's voice on the Regional Children Safeguarding Board and to ensure that the Council and other organisations work proactively together to ensure improvements in the quality and timelines of child protection matters. The

- committee also ensures that the voice of young people are heard especially as part of the budget setting and consultation process.
- 5.4 The Audit and Governance Committee has a role to ensure that arrangements are in place to adequately manage risks associated with partnership working. It is therefore important that the Partnership and Regeneration Scrutiny Committee's partnership monitoring work is aligned with that of the Audit and Governance Committee monitoring of risks associated with partnership working.

# **Appendix**

1 - Schedule of Key Strategic Partnerships monitored during 201602017

# **Background Papers**

- Corporate Partnerships policy
- Partnerships Toolkit

# **APPENDIX 1**

# (Schedule of Key Strategic Partnerships monitored during 2016/2017)

# 1. Annual Report of the Community Safety Partnership (26/9/16)

The Community Safety Partnership is required to formally report to this Committee annually to present an overview of activities undertaken. This ensures that the Partnership delivers its obligations in accordance with Section 19 and 20 of the Criminal Justice and Police Act 2006. Councils have a statutory duty in accordance with the Crime and Disorder Act 1998, and subsequent amendments as a result of the Police and Criminal Justice Act 2002 and 2006, to work in partnership with the Police, the Health Service, the Probation Service and the Fire and Rescue Service to address the local community safety agenda. Various mattes were raised by members and support was given to proceed with tackling the identified priorities

# 2. GwE - School Effectiveness and Improvement Service for North Wales (26/9/16)

A report submitted by the School Effectiveness and Improvement Service (GwE) in respect of Anglesey schools in the orange and red category schools during 2014/16. Members considered the following aspects:

- How the Authority monitors and challenges GwE's work?
- How the Authority knows whether it is offered value for money by GwE?
- How the Authority ensures that GwE's work is aligned to local plans and aims, and that key aspects that require attention are effectively targeted?
- What difference has GwE's support made to outcomes, achievement standards and quality of leadership in Anglesey's Amber/Red support category schools?
- In which schools are the most evident differences to be seen?
- Which aspects need to be prioritised going forward in order to ensure further improvements

Members had an opportunity to question the senior Challenge Adviser (GwE) in detail about current improvement actions. The committee supported the actions set out in the report to improve schools in the orange/red category. The School Progress Review Panel would also continue their task of monitoring individual school's performance.

# 3.Betsi Cadwaladr University Health Board-Joint working between the Health Board and the Council (22/11/17)

Representatives from Betsi Cadwaladr University Health Board (BCUHB) and council officers provided information highlighting the partnership working between the Council, BCUHB and the third sector to include: Joint Public Services Board (Gwynedd & Môn); Children and Young People's Partnership (Anglesey); Regional Partnership Board; Model Môn; Integrated Delivery Board (Anglesey); SPOA Project Board; Specialist Children's Services (SCS) Management Board; North

Wales Family Support Board; IFSS Local Management Board; Night owls and Community Weekend working team.

The Committee supported and encouraged future joint working initiatives. Emphasis on the importance of integrated work was given as well as questioning practical arrangements and outcomes of various schemes.

# 4. North Wales Authorities and Health Board - Population Need Assessment – ( 24/1/17)

The North Wales Population Assessment set out the current and future care and support needs of the population, together with the support needs of carers. The North Wales Region comprises the six North Wales Local Authorities, Betsi Cadwaladr University Board (BCUHB) and Public Health Wales. A single report had to be prepared for the North Wales Region and be approved by the six County Councils and the Board of the Local Health Service by the 1 April, 2017.

The committee, amongst other matters, queried the process followed to complete the assessment together with linkages to data held by councils in north wales. The committee approved the report and recommended that it should be submitted to the Executive and County Council for confirmation.

# 5. GwE - School Effectiveness and Improvement Service for North Wales (16/2/17)

GwE's senior challenge and support advisor submitted the schools standards progress report for key stages in the 2015/16 academic year. The information contained a comprehensive overview of the performance of the Island's schools.

The committee were able to raise various matters. Concern expressed that secondary schools are slightly in a lower position in most of the key indicators as the national increase in much higher and that there was a need to improve performance in key stage 4. It was agreed to accept the report and to continue with the work of the Schools Progress Review Panel.

# 6. North Wales Economic Ambition Board - Regional Skills Plan (16/2/17)

To update members on progress to date in delivering the North Wales Economic Ambition Board (NWEAB) Employment and Skills Plan. The NWEAB was established to better coordinate strategic economic development activity on a regional basis in response to the pressures on public finances. The regional co-ordination and delivery of employment and skills programmes is one of the key priority areas for the NWEAB. Ensuring a better alignment between skills supply and skills demand is fundamental to sustaining and growing the regional economy.

The Committee supported the Regional Skills and Employment Plan and need to supply of skills needed for future economic growth on Anglesey and North Wales. The Committee emphasised the importance for young people to be made aware of general business subjects in order to make best use of employment opportunities that are available.



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# PARTNERSHIP AND REGENERATION SCRUTINY COMMITTEE WORK PROGRAMME 2017/2018

Chair: Councillor Vice- Chair: Councillor

The table below is the Partnership and Regeneration Scrutiny Committee Work Programme from May 2017 to May 2018. The Work Programme will be reported to each meeting of the Scrutiny Committee for the purpose of reviewing its content, consideration of new items or adjournment / withdrawal of items.

Contact: Geraint Wyn Roberts (Scrutiny Officer)

Tel: 01248 752039 E-mail: <a href="mailto:gwrce@anglesey.gov.uk">gwrce@anglesey.gov.uk</a>

# **SCRUTINY OUTCOME PANELS**

(1) School Progress Review Panel (on-going)

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Date of Meeting	Item	Purpose	Location /Start Time
31 May 2017	Election of Chair of the Committee	To appoint Chairperson	Committee Room 1 /
	Election of Vice-Chair for the Committee	To appoint Vice-Chairperson	3.30pm
27 June 2017	Community Health Council (to be confirmed)	Information	Committee Room 1 /
	Annual Report of Communities First (to be confirmed)	Monitoring Performance	2pm
	Vibrant and Viable Places Programme (to be confirmed)	Information / monitoring	
		performance	
	GwE-Annual report 2015/2016 (to be confirmed)	Monitoring performance	
	Monitoring Partnerships in 2017/2018 (to be confirmed)	Monitoring partnerships	
•	Annual Report of the Community Safety Partnership	Monitoring Performance	Committee Room 1 /
2017	Public Services Board (developing Anglesey and Gwynedd Well	Monitoring performance	2pm
	-Being Plan)	/policy development	
	Gypsy and Traveller Sites(to be confirmed)	Monitoring performance	
	School Progress Review Panel (Update)	Monitoring performance	
004=	Joint working with Betsi Cadwaladr University Health Board	Monitoring performance	Committee Room 1 / 2pm
	Transformation of Culture Services	Pre-decision	

Date of Meeting	Item	Purpose	Location /Start Time
6 February	Annual Report – Anglesey Schools Performance 2016-2017	Monitoring performance	Committee Room 1/
2018	GwE - Annual Report 2016 / 2017	Monitoring performance	2pm
	School Progress Review Panel (Update)	Monitoring performance	
10 April 2018	To be confirmed	To be confirmed	Committee Room 1/ 2pm

Items to be included: Environmental Enforcement Trial (Dog Fouling)-Update

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